





# Part 3: Our reports

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# 420

reports published

## Our reports

Between 24 March 2017 and 31 March 2018, we published 420 reports, all of which are available on our website.

As well as our work with the 43 Home Office forces, and the other inspectorates, we carried out various other inspections. These are part of our statutory duties to inspect non-Home Office police forces and certain other law enforcement agencies. We gave our reports for these inspections to the relevant Secretaries of State. These were then published on our website.

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Over the next few pages, we have listed our reports, along with:

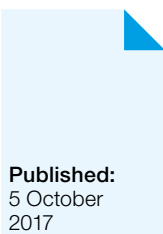
- a short description of the inspection’s focus;
- if it was a joint inspection, the names of the other inspectorates;
- the publication date; and
- the name(s) of the Inspector(s) of Constabulary responsible for the inspection.



# Reports published

24 March 2017 to 31 March 2018

## PEEL inspections

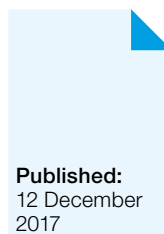


**Published:**  
5 October  
2017

### Abuse of Position for a Sexual Purpose

Inspection of forces' plans to look for intelligence on potential abuse of position for sexual gain, after our 2016 national recommendation to put these plans in place.

Lead HMI:  
Mike Cunningham

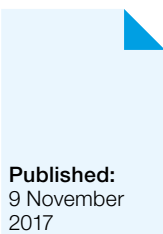


**Published:**  
12 December  
2017

### Police Legitimacy 2017

Inspection of how well forces treat people with fairness and respect, how they make sure their workforces act ethically and lawfully, and how their workforces feel they have been treated.

Lead HMI:  
Mike Cunningham

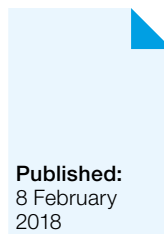


**Published:**  
9 November  
2017

### Police Efficiency 2017

Inspection of how well forces understand demand for their service, how well they match their resources to that demand, and how efficient they are.

Lead HMI:  
Mike Cunningham

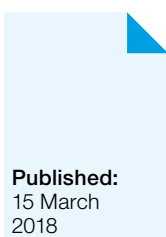


**Published:**  
8 February  
2018

### Police Leadership 2017

National overview, drawn from our 2017 PEEL inspections, of how forces develop and show good leadership throughout all levels of policing.

Lead HMI: Matt Parr

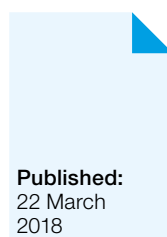


**Published:**  
15 March  
2018

### **Police Effectiveness and Efficiency – Police Service of Northern Ireland**

Inspections of how the Police Service of Northern Ireland makes best use of its available resources and how effective it is at keeping people safe and reducing crime.

Lead HMI: Matt Parr

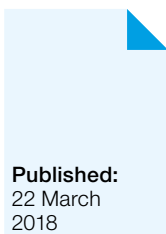


**Published:**  
22 March  
2018

### **Police Effectiveness 2017**

Inspection of how effective forces are at reducing and investigating offending, protecting the vulnerable and tackling serious and organised crime.

Lead HMI: Zoë Billingham



**Published:**  
22 March  
2018

### **Police Effectiveness 2016 – Vulnerability Revisit Inspections**

Re-inspection of the four forces we graded as inadequate on vulnerability during our 2016 effectiveness inspection.

Lead HMI: Zoë Billingham

## Child protection inspections

**Published:**  
21 April  
2017 –  
30 January  
2018

### Joint Targeted Area Inspections of the Multi-Agency Response to Abuse and Neglect

Inspections of the multi-agency response to abuse and neglect in eight local authority areas, including a focus on responses to children living with domestic abuse.

#### Joint inspection with Ofsted, CQC and HMI Probation

Lead HMI: Wendy Williams

**Published:**  
13 June  
2017 –  
5 July  
2017

### Full Joint Inspections of Youth Offending Work

Inspections of youth offending teams (YOTs) that are considered to have causes of concern. We inspected YOTs in two force areas.

#### Joint inspection with HMI Probation

Lead HMI: Wendy Williams

**Published:**  
20 June  
2017 –  
8 March  
2018

### National Child Protection Inspections

Inspections, revisit inspections and post-inspection reviews of how the police protect children, in seven forces.

Lead HMI: Wendy Williams

**Published:**  
19 September  
2017

### The Multi-Agency Response to Children Living with Domestic Abuse – Prevent, Protect and Repair

Overview of six joint targeted area inspections of safeguarding of children affected by domestic abuse.

#### Joint inspection with Ofsted, CQC and HMI Probation

Lead HMI: Wendy Williams

**Published:**  
28 March  
2018

### Out-of-Court Disposal Work in Youth Offending Teams

Inspection of how police and youth offending teams deal with low-level offences committed by children without going to court (known as out-of-court disposals).

#### Joint inspection with HMI Probation

Lead HMI: Wendy Williams

## Specialist inspections

**Published:**  
28 March  
2017 –  
6 March  
2018

### Unannounced Inspections of Police Custody Suites

Inspections of police custody, to evaluate strategy, treatment and conditions, individual rights and healthcare of people in custody. We inspected nine force areas.

### Joint inspection with HMI Prisons

Lead HMI: Dru Sharpling

**Published:**  
5 April  
2017

### Use of the Police National Computer – An Inspection of the ACRO Criminal Records Office

Inspection of how the ACRO Criminal Records Office (ACRO) uses the Police National Computer (PNC). We assessed ACRO's compliance with the PNC Code of Practice and whether it uses the PNC efficiently and effectively.

Lead HMI: Matt Parr

**Published:**  
15 June  
2017 –  
15 February  
2018

### Crime Data Integrity Inspections

Inspections of forces' progress against recommendations we made in our 2014 Crime Data Integrity inspections. We inspected 13 forces.

Lead HMI: Matt Parr

**Published:**  
27 June  
2017 –  
20 February  
2018

### Operation Lynemouth

Inspections of the Metropolitan Police Service's reinvestigation of 2014 electoral fraud in Tower Hamlets.

Lead HMI: Matt Parr

**Published:**  
5 July  
2017

### Living in Fear – The Police and CPS Response to Harassment and Stalking

Inspection of the police and Crown Prosecution Service's response to harassment and stalking crimes. Supplemented by University of Worcester research into victims' experiences.

### Joint inspection with HMCPSI

Lead HMI: Wendy Williams



## Specialist inspections continued

**Published:**  
18 July  
2017

### **Making it Fair – A Joint Inspection of the Disclosure of Unused Material in Volume Crown Court Cases**

Inspection of how the police and Crown Prosecution Service are complying with their obligations to disclose unused material in criminal investigations and prosecutions.

#### **Joint inspection with HMCPSI**

Lead HMI: Wendy Williams

**Published:**  
28 September  
2017

### **Report on an Announced Inspection of Border Force Customs Custody Suites in England and Scotland**

Inspection of Border Force customs custody suites, to assess strategy and treatment of people in custody.

#### **Joint inspection with HMI Prisons**

Lead HMI: Wendy Williams

**Published:**  
24 October  
2017

### **Stolen Freedom – The Policing Response to Modern Slavery and Human Trafficking**

Inspection of the police's response to the implementation of the Modern Slavery Act 2015 in England and Wales.

Lead HMI: Wendy Williams

**Published:**  
14 November  
2017

### **A Progress Report on the Police Response to Domestic Abuse**

Inspection of forces' progress with responding to and protecting domestic abuse victims since our 2014 and 2015 inspections.

Lead HMI: Zoë Billingham

**Published:**  
23 November  
2017

### **Hate Crime Scoping Study – A Review of the Police Response to Inform Future Inspection Activity**

Scoping study examining the role of the police in responding to hate crime. This formed the foundation for our hate crime inspection activity, which includes joint work with HMCPSI, and is due to report in summer 2018.

Lead HMI: Wendy Williams



**Published:**  
30 November  
2017

### **Planes, Drones and Helicopters – An Independent Study of Police Air Support**

Inspection of the effectiveness and efficiency of the air support the National Police Air Service gives police forces, and how forces collaborate.

Lead HMI: Matt Parr



**Published:**  
1 December  
2017

### **National Crime Agency Inspection**

Inspection of the support the NCA's specialist operation functions give law enforcement in serious crime investigations.

Lead HMI: Matt Parr



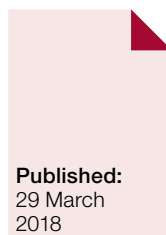
**Published:**  
8 December  
2017

### **Police Efficiency, Legitimacy and Leadership – An Inspection of British Transport Police**

Inspection of the effectiveness, legitimacy and leadership of British Transport Police.

### **Joint inspection with HMICS**

Lead HMI: Matt Parr



**Published:**  
29 March  
2018

### **Inspection of the Royal Military Police's Investigations into Overseas Deaths**

Inspection of the effectiveness of Royal Military Police investigations into overseas deaths of British soldiers and civilians subject to service law.

Lead HMI: Dru Sharpling

## Non-inspection publications

**Published:**  
12 April  
2017 and  
22 March  
2018

### HMIs' Force Assessments

Our overall assessments of 43 forces drawing together, for each force, our PEEL assessments, other insights, operating context and HMIs' future expectations.

Lead HMI: All HMIs

**Published:**  
13 July  
2017

### Public Views of Policing in England and Wales 2016/17

Results of the second IPSOS Mori survey we commissioned of the public's views and experiences of local policing.

Lead HMI:  
Mike Cunningham

**Published:**  
20 April  
2017

### State of Policing – The Annual Assessment of Policing in England and Wales 2016

Report on our inspections under section 54 of the Police Act 1996 (as amended by the Police Reform and Social Responsibility Act 2011), including Her Majesty's Chief Inspector of Constabulary's assessment of the efficiency and effectiveness of policing in England and Wales for 2016.

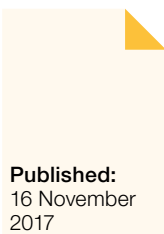
Lead HMI:  
Sir Thomas Winsor

**Published:**  
5 September  
2017

### Inspection Programme and Framework 2017/18

HM Chief Inspector of Constabulary's 2017/18 Inspection Programme and Framework, prepared under Schedule 4A to the Police Act 1996.

Lead HMI:  
Sir Thomas Winsor

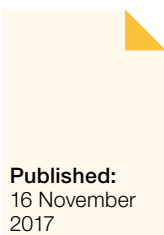


**Published:**  
16 November  
2017

### HMICFRS Value for Money Profiles 2017

Full profiles of each England and Wales force, giving a comparative analysis of policing activities and highlighting differences in expenditure and performance.

Lead HMI:  
Mike Cunningham

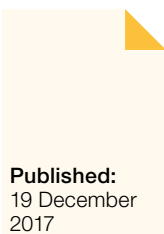


**Published:**  
16 November  
2017

### HMICFRS Summary Value for Money Profiles 2017

Summary value for money profiles of each England and Wales force.

Lead HMI:  
Mike Cunningham

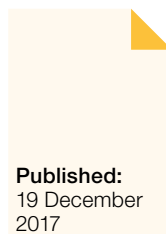


**Published:**  
19 December  
2017

### Leadership Assessment Research

A report on Plymouth University research into leadership, to inform our inspections of leadership.

Lead HMI:  
Mike Cunningham

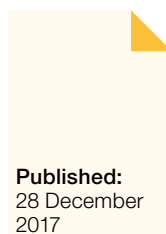


**Published:**  
19 December  
2017

### Victim Voice Methodology

A report on research by NatCen Social Research into how victims' experiences could inform our inspections.

Lead HMI:  
Mike Cunningham



**Published:**  
28 December  
2017

### Public Views of Policing in England and Wales 2017

Results of the third IPSOS Mori survey we commissioned of the public's views and experiences of local policing.

Lead HMI:  
Mike Cunningham

# References

## Part 1: Overview

1. *Public Perceptions of Policing in England and Wales 2017*, Ipsos MORI, December 2017. Available at: [www.ipsos.com/sites/default/files/ct/publication/documents/2017-12/public-perceptions-of-policing-in-england-and-wales-2017.pdf](http://www.ipsos.com/sites/default/files/ct/publication/documents/2017-12/public-perceptions-of-policing-in-england-and-wales-2017.pdf)
2. Individual force reports for all 43 Home Office funded forces in England and Wales are available at: [www.justiceinspectorates.gov.uk/hmicfrs/publications/crime-data-integrity-force-reports/](http://www.justiceinspectorates.gov.uk/hmicfrs/publications/crime-data-integrity-force-reports/)
3. *Making it Fair: A Joint Inspection of the Disclosure of Unused Material in Volume Crown Court Cases*, HMCPSP and HMIC, July 2017. Available at: [www.justiceinspectorates.gov.uk/hmicfrs/publications/making-it-fair-disclosure-of-unused-material-in-crown-court-cases/](http://www.justiceinspectorates.gov.uk/hmicfrs/publications/making-it-fair-disclosure-of-unused-material-in-crown-court-cases/)
4. Sir Brian Leveson, *The Pursuit of Criminal Justice*, Criminal Cases Review Commission Annual Lecture, University College London, 25 April 2018. Available at: [www.judiciary.gov.uk/wp-content/uploads/2018/04/speech-leveson-ccrc-lecture-april-2018.pdf](http://www.judiciary.gov.uk/wp-content/uploads/2018/04/speech-leveson-ccrc-lecture-april-2018.pdf)
5. In her speech on 9 April 2018 announcing the launch of the Government's new Serious Violence Strategy, Home Secretary Amber Rudd reported that 70 percent of police forces face significant increases in violent crime. Transcript available at: [www.gov.uk/government/speeches/home-secretary-announces-launch-of-the-serious-violence-strategy](http://www.gov.uk/government/speeches/home-secretary-announces-launch-of-the-serious-violence-strategy)
6. *Stop and Search Powers: Are the Police Using Them Fairly?* HMIC, 2013, page 6. Available at: [www.justiceinspectorates.gov.uk/hmicfrs/media/stop-and-search-powers-20130709.pdf](http://www.justiceinspectorates.gov.uk/hmicfrs/media/stop-and-search-powers-20130709.pdf)
7. *Serious Violence Strategy*, HM Government, April 2018. Available at: [https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/698009/serious-violence-strategy.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/698009/serious-violence-strategy.pdf)
8. The Early Intervention Foundation is a charity and What Works Centre that promotes the use of effective early intervention for children who might be at risk. Further information available at: [www.eif.org.uk/](http://www.eif.org.uk/)
9. SafetyWorks! is an interactive safety centre based in Newcastle managed by Tyne and Wear Fire and Rescue Service, working in partnership with Northumbria Police and Crime Commissioner, Northumbria Police and other interested parties. Further information available at: [www.safetyworks.org.uk/](http://www.safetyworks.org.uk/)

10. *Transforming Children and Young People's Mental Health Provision: A Green Paper*, Secretary of State for Health and Secretary of State for Education, December 2017, Cm 9523. Available at: [https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/664855/Transforming\\_children\\_and\\_young\\_people\\_s\\_mental\\_health\\_provision.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/664855/Transforming_children_and_young_people_s_mental_health_provision.pdf)  
*The Government's Green Paper on Mental Health: Failing a Generation*, House of Commons Education and Health and Social Care Committees, 9 May 2018, HC 642, page 3. Available at: <https://publications.parliament.uk/pa/cm201719/cmselect/cmhealth/642/642.pdf>  
*Are We Listening? Review of Children and Young People's Mental Health Services*, Care Quality Commission, March 2018. Available at: [www.cqc.org.uk/publications/themed-work/are-we-listening-review-children-young-peoples-mental-health-services](http://www.cqc.org.uk/publications/themed-work/are-we-listening-review-children-young-peoples-mental-health-services)  
*Briefing: Children's Mental Healthcare in England*, Children's Commissioner, October 2017. Available at: [www.childrenscommissioner.gov.uk/wp-content/uploads/2017/10/Childrens-Commissioner-for-England-Mental-Health-Briefing-1.1.pdf](http://www.childrenscommissioner.gov.uk/wp-content/uploads/2017/10/Childrens-Commissioner-for-England-Mental-Health-Briefing-1.1.pdf)
11. *Young Lives Behind Bars: The Health and Human Rights of Children and Young People Detained in the Criminal Justice System*, British Medical Association, 2014. Available at: [www.bma.org.uk/collective-voice/policy-and-research/equality/young-lives-behind-bars](http://www.bma.org.uk/collective-voice/policy-and-research/equality/young-lives-behind-bars)
12. *The Munro Review of Child Protection: Final Report*, Munro, E., Department for Education, London, 2011, Cm 9062. Available at: [https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/175391/Munro-Review.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/175391/Munro-Review.pdf)
13. Northumbria Healthcare NHS Foundation Trust Adult Social Care One-call. Further information available at: [www.northumbria.nhs.uk/our-services/adult-social-care/one-call/](http://www.northumbria.nhs.uk/our-services/adult-social-care/one-call/)

## Part 2: Our inspections

1. HMI Assessments are available at: [www.justiceinspectorates.gov.uk/hmicfrs/peel-assessments/peel-2017/](http://www.justiceinspectorates.gov.uk/hmicfrs/peel-assessments/peel-2017/)
2. PEEL force reports are available at: [www.justiceinspectorates.gov.uk/hmicfrs/](http://www.justiceinspectorates.gov.uk/hmicfrs/)
3. *Everyone's Business: Improving the Police Response to Domestic Abuse*, HMIC, 2014. Available at: [www.justiceinspectorates.gov.uk/hmicfrs/publications/improving-the-police-response-to-domestic-abuse/](http://www.justiceinspectorates.gov.uk/hmicfrs/publications/improving-the-police-response-to-domestic-abuse/)
4. In December 2017, the Government announced a £450 million increase in police funding across England and Wales. This is made up of: protecting existing government grants in cash terms; allowing PCCs to raise precept contributions by up to £1 a month for a typical household; an increase in counter-terrorism funding of £50 million; and an extra £130 million to help forces meet unexpected costs (for example, the £9.8 million given to Greater Manchester Police after the Manchester Arena terrorist attack on 22 May 2017, in which 22 people were killed by a suicide bomber).
5. After the attack, we agreed with Greater Manchester Police that we wouldn't inspect them in early June 2017 as planned. We carried out a limited inspection, which included a series of interviews and visits to operational departments and police stations. This was enough to allow us to assess the efficiency of Greater Manchester Police, but not to go as far as a graded judgment.
6. See reference 5.
7. As of April 2017, the NPCC requires all forces to collect a minimum data set on the use of force. The October 2015 report of the *National Use of Force Data Review Project*, which led to the requirement, is available on the NPCC website at: [www.npcc.police.uk/documents/uniformed/2016/Use%20of%20Force%20Data%20Report%20to%20Home%20Sec.pdf](http://www.npcc.police.uk/documents/uniformed/2016/Use%20of%20Force%20Data%20Report%20to%20Home%20Sec.pdf)
8. Among the list of allegations forces should refer is a "criminal offence or behaviour which is liable to lead to misconduct proceedings and which, in either case, is aggravated by discriminatory behaviour on the grounds of a person's race, sex, religion or other status identified in guidance by the Commission". (IOPC statutory guidance adds to the list age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, religious belief, and sexual orientation.)

9. In line with Home Office workforce statistics, senior officers are officers holding the rank of chief inspector or above.
10. *PDR – Making it Count*, College of Policing, 2015. Available at: [www.college.police.uk/What-we-do/Support/Reviewing-performance/Pages/PDR.aspx](http://www.college.police.uk/What-we-do/Support/Reviewing-performance/Pages/PDR.aspx)
11. Formerly known as abuse of authority for sexual gain.
12. Before it became the Independent Office for Police Conduct.
13. In response to our inspection findings, the Home Office introduced changes to the Police (Complaints and Misconduct) Regulations 2012. These were to include within the mandatory referral criteria abuse of position for a sexual purpose or for the purpose of pursuing an improper emotional relationship. These changes were also reflected in the IPCC statutory guidance to forces.
14. *Code of Ethics: A Code of Practice for the Principles and Standards of Professional Behaviour for the Policing Profession of England and Wales*, College of Policing, 2014. Available at: [www.college.police.uk/What-we-do/Ethics/Documents/Code\\_of\\_Ethics.pdf](http://www.college.police.uk/What-we-do/Ethics/Documents/Code_of_Ethics.pdf)
15. *Public Perceptions of Policing in England and Wales 2017*, HMICFRS, 2017. Available at: [www.justiceinspectorates.gov.uk/hmicfrs/publications/public-views-of-policing-in-england-and-wales-201718/](http://www.justiceinspectorates.gov.uk/hmicfrs/publications/public-views-of-policing-in-england-and-wales-201718/)
16. *PFEW Pay and Morale Survey 2017 Headline Statistics July 2017*, Police Federation, 2017. Available at: [www.polfed.org/fedatwork/5141.aspx](http://www.polfed.org/fedatwork/5141.aspx)
17. The College of Policing is developing a Policing Education Qualifications Framework which will “support the development of policing as a profession through the provision of a coherent national approach to recognising and raising educational standards in policing”. (For more information, see [www.college.police.uk/What-we-do/Learning/Policing-Education-Qualifications-Framework/Pages/Policing-Education-Qualifications-Framework.aspx](http://www.college.police.uk/What-we-do/Learning/Policing-Education-Qualifications-Framework/Pages/Policing-Education-Qualifications-Framework.aspx)) This will affect both entry and promotion within the police service. We will consider this framework in future inspections.



18. Section 136 of the Mental Health Act 1983 allows a police officer to remove an apparently mentally disordered person from a public place to a place of safety. Although a place of safety can include a police custody suite, these should only be used in exceptional circumstances. It is preferable for the person to be taken directly to healthcare facilities, such as a hospital. *Code of Practice: Mental Health Act 1983*, Department of Health, 2008, paragraph 10.21. Available at: [http://webarchive.nationalarchives.gov.uk/20130123193537/http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH\\_084597](http://webarchive.nationalarchives.gov.uk/20130123193537/http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_084597)
19. See *County Lines Violence, Exploitation & Drug Supply 2017*, National Crime Agency, November 2017. Available at: [www.nationalcrimeagency.gov.uk/publications/832-county-lines-violence-exploitation-and-drug-supply-2017/file](http://www.nationalcrimeagency.gov.uk/publications/832-county-lines-violence-exploitation-and-drug-supply-2017/file)
20. Available at: [www.justiceinspectorates.gov.uk/hmicfrs/wp-content/uploads/living-in-fear-the-police-and-cps-response-to-harassment-and-stalking.pdf](http://www.justiceinspectorates.gov.uk/hmicfrs/wp-content/uploads/living-in-fear-the-police-and-cps-response-to-harassment-and-stalking.pdf)
21. After a consultation on stalking in 2011 and an Independent Parliamentary Inquiry into stalking in 2012, new offences of stalking were added in 2012 to the Protection from Harassment Act 1997. However, stalking crimes were not recorded in their own category until 2014.
22. This is a notice (there are various forms in use) that police issue after an allegation of harassment. Police information notices have no legal or statutory basis. Because the decision to issue them is purely an operational matter for the police, they could best be described as a tactic to prevent further offending.
23. *Making it Fair: A Joint Inspection of the Disclosure of Unused Material in Volume Crown Court Cases*, HMIC and HMCPSI, July 2017. Available at: [www.justiceinspectorates.gov.uk/cjji/wp-content/uploads/sites/2/2017/07/CJJI\\_DSC\\_thm\\_July17\\_rpt.pdf](http://www.justiceinspectorates.gov.uk/cjji/wp-content/uploads/sites/2/2017/07/CJJI_DSC_thm_July17_rpt.pdf)
24. Under the Criminal Procedure and Investigations Act 1996, the defence team must submit a defence case statement to the prosecutor and the court. Once the defence case statement is submitted, the prosecution and/or investigating officers might need to make further enquiries based on the information. In turn, the prosecution might have to make further disclosures to the defence if new material arises.
25. We excluded City of London Police from this chart because it only made two calls for service in 2016 and because the resident population figure didn't reflect the volume of people who visit the City each day. We excluded Humberside Police because it only joined NPAS in September 2016, so we didn't have a whole year's data.
26. *The Kerslake Report: An Independent Review into the Preparedness for, and Emergency Response to, the Manchester Arena Attack on 22nd May 2017*, The Lord Kerslake, 27 March 2018, paragraph 10. Available at: [www.kerslakearenareview.co.uk/media/1022/kerslake\\_arena\\_review\\_printed\\_final.pdf](http://www.kerslakearenareview.co.uk/media/1022/kerslake_arena_review_printed_final.pdf)

27. To produce the figures for the 20 forces, we applied simple weighting to the individual force-recorded crime figures.
28. These figures have confidence intervals of: +/- 0.4 percent for all reported crime; +/- 0.7 percent for violent offences; and +/- 0.6 percent for sexual offences. The confidence interval gives an estimated range within which the figures are likely to fall. For example, if an audit found that 85 percent of crimes were correctly recorded with a confidence interval of +/- 3 percent, we could be confident that between 82 percent and 88 percent of crimes were correctly recorded.
29. A crime registrar is the person in a police force who is responsible for making sure it complies with crime-recording rules. The crime registrar's responsibilities include training staff in the crime-recording process and carrying out audits to check that the force is complying with all the relevant rules.
30. *Report of the Independent Review of Deaths and Serious Incidents in Police Custody*, The Rt Hon Dame Elish Angiolini DBE QC, January 2017. Available at: [www.gov.uk/government/publications/deaths-and-serious-incidents-in-police-custody](http://www.gov.uk/government/publications/deaths-and-serious-incidents-in-police-custody)
31. All our custody inspection reports can be found at: [www.justiceinspectorates.gov.uk/hmicfrs/our-work/article/criminal-justice-joint-inspection/joint-inspection-of-police-custody-facilities/](http://www.justiceinspectorates.gov.uk/hmicfrs/our-work/article/criminal-justice-joint-inspection/joint-inspection-of-police-custody-facilities/)
32. A ligature point is a point that could support a noose or other strangulation device. This is a major risk to suicidal detainees.
33. Appropriate adults are responsible for protecting the rights and welfare of a child who is detained by the police. They must be present before various police processes (such as identification procedures) can take place. The appropriate adult may be a parent, guardian or social worker. If no-one matching this description is available, local authorities have a statutory duty to provide a responsible person over the age of 18 to fill the role.
34. *Code C Revised Code of Practice for the Detention, Treatment and Questioning of Persons by Police Officers*, Home Office, February 2017. Available at: [www.gov.uk/government/publications/pace-code-c-2017](http://www.gov.uk/government/publications/pace-code-c-2017)
35. In 2006, the Association of Chief Police Officers (ACPO) founded the ACPO Criminal Records Office, which became known as ACRO. It is operated by Hampshire Constabulary on behalf of the police service. ACRO's main roles are to: provide police certificates for people wanting to move or work abroad (foreign governments often need these to make decisions on visa applications); provide international child protection certificates for people wanting to work with children outside the UK (these show whether the person has a relevant criminal history); and co-ordinate subject access requests from members of the public who want to see the information held about them on national police databases.

36. The Code of Connection sets the minimum standards that any organisation wanting to connect to the PNC must adopt and keep up. It is based on standards and guidelines that are mostly about the technical and security aspects of the PNC at a local organisational level. *Home Office PNC Code of Connection Version 3.5, 2013, Part 1.3.*
37. The Code of Practice is a statutory code of practice within the meaning of section 39A of the Police Act 1996. Its purpose is to set achievable timeliness and quality criteria for data that goes onto the PNC. It also promotes good practice to make sure PNC data is robust in the future. *National Centre for Policing Excellence (Centrex), The Police National Computer Code of Practice, 1 January 2005, Parts 25 and 26.*
38. The transfer was due to take place on 1 April 2019 under the Railway Policing (Scotland) Act 2017 but has been delayed.
39. British Transport Police enters into agreements with train and freight operating companies to provide a policing service. These agreements, called Police Service Agreements (PSAs), also require the companies to pay for the service. When, for example, a new rail franchise is awarded by the Department for Transport, the winning company must usually enter into a new or existing PSA with British Transport Police.
40. The specialist operations centre provides a single point of contact for police forces and law enforcement agencies. It consists of four teams: the crime team, which provides advice, investigative suggestions and, if needed, access to the resources of the crime operational support team; the specialist research team, which uses knowledge of investigative policies, good practice, guidance and legislation, to help forces; the witness intermediary team, which receives requests from police officers and prosecutors for support to vulnerable victims and witnesses; and the national injuries database team, which supports serious crime investigations with analysing weapons and wounds, and is available to the police and forensic practitioners.
41. The crime operational support team provides specialist advice and support to senior investigating officers dealing with serious offences and incidents, including murder, rape, child abduction, serious sexual offences and suspicious missing persons.
42. The serious crime analysis section gives analytical support to serious sexual offence and murder investigations in England, Wales, Scotland and Northern Ireland. The team gathers data, in the form of case papers from police forces, about crimes that meet certain criteria. The team analyses the data to provide information that will help investigations.

43. A record of child homicides committed by family members and carers. It includes causes of death, types of injury, suspect and victim details, risk factors involved, lessons learned and experts used.
44. The national decision model (NDM) is specific to policing. It gives a consistent framework for examining and challenging decisions, both at the time and afterwards. It is made up of six main elements: the police code of ethics being central to the decision; gathering information; assessing threat and risk; considering powers and force policy; identifying options; and taking action and reviewing what happened.
45. The problem analysis triangle is a method of analysing three elements of recurrent problems: victim, offender and location. For more information, see: [www.app.college.police.uk/app-content/intelligence-management/analysis/#problem-analysis-triangle](http://www.app.college.police.uk/app-content/intelligence-management/analysis/#problem-analysis-triangle)